

COMPAGNIE GÉNÉRALE DES ÉTABLISSEMENTS MICHELIN

Michelin holds an Investor Day at its Spanish Test Center in Almeria

Today, the Michelin Group is holding an Investor Day at its Almeria Test Center in Spain.

The following topics will be discussed during the event:

- **General introduction** (*Jean-Dominique Senard, CEO*)
- **Four domains of growth to achieve our 2020 ambitions**
(*Florent Menegaux, Managing General Partner*)
- **Michelin: brand and technical leadership on the Passenger Car tire market**
(*Scott Clark, Executive Vice President, Automotive Business, Motorsports, Experiences – Member of the Group Executive Committee, and Vincent Rousset-Rouvière, Senior Vice President, Automotive Original Equipment Business Line*)
- **Michelin, global leader in Off-The-Road mobility solutions** (*Serge Lafon, Executive Vice President, Specialties Business – Member of the Group Executive Committee*)
- **Mining business** (*Bruce Brackett, Senior Vice President, Mining Business Line*)
- **2020 strategic plan milestone** (*Marc Henry, CFO*)
- **Competitiveness plan** (*Yves Chapot, General Manager*)
- **Michelin beyond 2020 and conclusion** (*Florent Menegaux, Managing General Partner*)

The Investor Day presentations will be posted on the Group's website (www.michelin.com/en) in real time.

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