



1st Half 2019 Results

We are pleased to invite you to the

CONFERENCE CALL AND WEBCAST

on Thursday, July 25, 2019
at 6:30 pm CET

The company will be represented by:

Florent Menegaux – Chief Executive Officer
Yves Chapot – General Manager
Marc Henry – Chief Financial Officer

The 1st Half 2019 Results press release will be made public on Thursday, July 25, at 5:45pm CET (4:45pm London time – 11:45am ET US)

You will be able to download the presentation from Michelin corporate website:

<http://www.michelin.com/eng>

WEBCAST AND LIVE CONFERENCE CALL

Webcast

Presentation will be broadcast on the website:

<http://www.michelin.com/eng>

Conference call

Dial following numbers starting at **6:20pm CET (5:20pm London time)**:

- From the UK: +44 (0) 207 194 3759 43603957#
- From the rest of the world: +44 (0) 207 194 3759 43603957#
- From North America: (+1) 646 722 4916 43603957#
- From France: +33 (01) 72 72 74 03 43603957#

REPLAY

Replay of the conference call

Available from July 26, at 9:00am CET (8:00am London time) until October 25

- From the UK: +44(0) 203 364 5147 418862251#
- From the rest of the world: +44(0) 203 364 5147 418862251#
- From North America: +1 646 722 4969 418862251#
- From France: +33(0)1 70 71 01 60 418862251#

Replay of the webcast

View recorded webcast starting July 26, at 9:00am CET (8:00am London time) on

<http://www.michelin.com/eng>