



2019 Annual Results

We are pleased to invite you to the

ANALYST / INVESTOR CONFERENCE CALL AND WEBCAST

Monday 10 February 2020

at

6.30PM CET

The company will be represented by:

Florent Menegaux – Chief Executive Officer
Yves Chapot – General Manager & Group Chief Financial Officer

The 2019 Annual Results press release and presentation package will be made public on Monday, February 10, at 5:45PM CET (4:45PM London time – 10:45AM ET US time)

You will be able to download the presentation from Michelin corporate website:

www.michelin.com

WEBCAST AND LIVE CONFERENCE CALL

Webcast

Presentation will be broadcast on the website: www.michelin.com

Conference call

Dial following numbers starting at 6:20PM CET (5:20PM London time – 11:20AM ET US time):

- From UK: +44 207 194 3759 + code pin: 58250925#
 - From the rest of the world: +44 207 194 3759 + code pin: 58250925#
 - From United States: +1 646 722 4916 + code pin: 58250925#
 - From France : +33 1 72 72 74 03 + code pin: 58250925#
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REPLAY

Replay of the conference call

Available from February 11, at 9:00AM CET (8:00AM London time – 02:00AM ET US time):

- From UK: +44 203 364 5147 + code pin: 418900624#
- From the rest of the world: +44 203 364 5147 + code pin: 418900624#
- From United States: +1 646 722 4969 + code pin: 418900624#
- From France: +33 1 70 71 01 60 + code pin: 418900624#

Replay of the webcast

View recorded webcast starting February 11, at 9:00AM CET (8:00AM London time – 02:00AM ET US time) on www.michelin.com