

First Half 2020 Results

We are pleased to invite you to the

CONFERENCE CALL

On Monday, July 27, 2020 at 6:30 pm CET

The company will be represented by:

Florent Menegaux – Chief Executive Officer Yves Chapot – General Manager & Chief Financial Officer

The first Half 2020 Results press release will be made public on Monday, July 27, at 5:45pm CET (4:45pm London time – 11:45am ET US).

You will be able to download the presentation from Michelin corporate website: http://www.michelin.com/eng

WEBCAST AND LIVE CONFERENCE CALL

Webcast

Presentation will be broadcast on the website: http://www.michelin.com/eng

Conference call

Dial following numbers starting at 6:20pm CET (5:20pm London time):

| • | From the UK: | +44 (0) 207 194 3759 | PIN: 66281872# |
|---|-----------------------------|----------------------|----------------|
| • | From the rest of the world: | +44 (0) 207 194 3759 | PIN: 66281872# |
| • | From North America: | +1 646 722 4916 | PIN: 66281872# |
| • | From France: | +33 (01) 72 72 74 03 | PIN: 66281872# |

REPLAY

Replay of the conference call

Available from July 28, at 9:00am CET (8:00am London time)

From the UK: +44 (0) 203 364 5147 PIN: 418944030#
From the rest of the world: +44 (0) 203 364 5147 PIN: 418944030#
From North America: +1 646 722 4969 PIN: 418944030#
From France: +33 (0)1 70 71 01 60 PIN: 418944030#

Replay of the webcast

View recorded webcast starting July 28, at 9:00am CET (8:00am London time) on http://www.michelin.com/eng