

January 12th, 2021

Disclosure of the total number of voting rights and of the number of shares making up the Company's capital

(articles L.233-8 of the French Commercial Code and 223-16 of the General Reglementation of the Autorité des Marchés Financiers)

Date	Number of shares	Total number of voting rights
2020/12/31	178,340,086	Number of theoretical voting rights: 243,584,598 Number of voting rights (excluding treasury shares): 243,584,598*

* Considering 0 treasury shares

COMPAGNIE GENERALE DES ETABLISSEMENTS MICHELIN

Partnership Limited by Shares (*commandite par actions*) having a capital of EUR 356,678,604 Registered in the CLERMONT-FERRAND Trade and companies register under number 855 200 887 Head office: 23, place des Carmes-Déchaux - 63000 Clermont-Ferrand, France

