AVAILABILITY OF THE 2020 ANNUAL RESULTS GUIDE

Michelin published its 2020 Annual Results Guide on its website today, February 15, 2021.

The document is available for consultation in the Finance section of the <u>Company's website</u>

The Annual Results Guide contains the following documents:

- Press Release
- Slideshow
- Report of the Managing Partners
- Financial Highlights
- Consolidated Financial Statements

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