

Quarterly Information at March 31st, 2021

We are pleased to invite you to an

ANALYST / INVESTOR WEBCAST AND CONFERENCE CALL

Monday, April 26th, 2021 at 6:30pm CET

Mr Yves Chapot - General Manager & Group CFO

Will present Michelin First Quarter 2021 Sales.
This presentation will be followed by a Q&A session.

The quarterly information at March 31st, 2021 will be made public on Monday, April 26th, at 5:45pm CET (4:45pm London time).

You will be able to download the presentation from Michelin corporate website:
www.michelin.com/en

LIVE WEBCAST AND CONFERENCE CALL

Live Webcast:

If you wish to listen to the presentation and watch the synchronised slides, please go to:
www.michelin.com/en

Conference call:

If you wish to listen to the conference call or ask a question at the end of the presentation, please dial these numbers:

- From North America: +1 646 722 49 16 + pin code 65604205#
- From France: +33 (0)1 72 72 74 03 + pin code 65604205#
- From the UK: +44 207 194 3759 + pin code 65604205#
- From the rest of the world: +44 207 194 3759 + pin code 65604205#

REPLAY

Replay of the webcast:

View recorded webcast starting April 27th, at 9:00am CET (8:00am London time) on:
www.michelin.com/en

Replay of the conference call:

Available from April 27th, at 9:00am CET (8:00am London time)

- From North America: +1 646 722 49 69 + pin code 425005250#
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- From the UK: +44 203 364 5147 + pin code 425005250#
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