
Quarterly Information at September 30th, 2021

We are pleased to invite you to an

ANALYST / INVESTOR WEBCAST AND CONFERENCE CALL

Monday, October 25th, 2021 at 6:30pm CET

Mr Yves Chapot - General Manager & Group CFO

**Will present Michelin Third Quarter 2021 Sales.
This presentation will be followed by a Q&A session.**

The quarterly information at September 30th, 2021 will be made public on Monday, October 25th, at 5:45pm CET (4:45pm London time).

You will be able to download the presentation from Michelin corporate website:

www.michelin.com/en

LIVE WEBCAST AND CONFERENCE CALL

Live Webcast:

If you wish to listen to the presentation and watch the synchronised slides, please go to:

www.michelin.com/en

Conference call:

If you wish to listen to the conference call or ask a question at the end of the presentation, please dial these numbers:

- | | | |
|-------------------------------|-------------------|----------------------|
| • From North America: | +1 646 722 49 16 | + pin code 43903018# |
| • From France: | +33 1 72 72 74 03 | + pin code 43903018# |
| • From the UK: | +44 207 194 3759 | + pin code 43903018# |
| • From the rest of the world: | +44 207 194 3759 | + pin code 43903018# |

REPLAY

Replay of the webcast:

View recorded webcast starting October 26th, at 9:00am CET (8:00am London time) on: www.michelin.com/en

Replay of the conference call:

Available from October 26th, at 9:00am CET (8:00am London time)

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| • From North America: | +1 646 722 49 69 | + pin code 425014398# |
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