



GROUP

2021 Annual Results

We are pleased to invite you to the

ANALYST / INVESTOR WEBCAST AND CONFERENCE CALL

Monday, February 14, 2022

at

6.30PM CET

The company will be represented by:

Florent Menegaux – Chief Executive Officer

Yves Chapot – General Manager & Group Chief Financial Officer

The 2021 Annual Results press release and presentation package will be made public on:
Monday, February 14, at 5:45PM CET (4:45PM London time – 10:45AM ET US time).

Presentation will be available on our Michelin corporate website: www.michelin.com/en/

WEBCAST AND CONFERENCE CALL

Live Webcast

If you wish to listen to the presentation and watch the synchronised slides, please go to:
www.michelin.com/en/

Live Conference Call

If you wish to listen to the conference call or ask a question at the end of the presentation, please dial these numbers, from 6:20PM CET (5:20PM London time – 11:20AM ET US time):

- From UK: +44 207 194 3759 + code pin: 62446094#
- From the rest of the world: +44 207 194 3759 + code pin: 62446094#
- From United States: +1 646 722 4916 + code pin: 62446094#
- From France : +33 1 72 72 74 03 + code pin: 62446094#

REPLAY

Replay of the Webcast

View recorded webcast starting February 15, at 9.00AM CET (8.00AM London time – 02:00AM ET US time) on www.michelin.com/en/

Replay of the Conference Call

Available from February 15, at 9:00AM CET (8:00AM London time – 02:00AM ET US time):

- From UK: +44 203 364 5147 + code pin: 425018016#
- From the rest of the world: +44 203 364 5147 + code pin: 425018016#
- From United States: +1 646 722 4969 + code pin: 425018016#
- From France: +33 1 70 71 01 60 + code pin: 425018016#