



## PRESS RELEASE

**GROUP**

Boulogne-Billancourt, June 28, 2022

### **Michelin announces its intention to transfer its activities in Russia to local management by the end of 2022**

After suspending its manufacturing activities in Russia on March 15, Michelin now confirms that it is technically impossible to resume production, due in particular to supply issues, amid a context of general uncertainty.

The Group is therefore compelled to plan the transfer of all of its Russian operations by the end of 2022 and is considering the possibility of transferring control of its administrative, sales and industrial operations to the current local management. In doing so, Michelin is preparing the most favorable framework possible for its employees.

The new entity would operate through an independent structure from Michelin.

Michelin Russia employs approximately 1,000 people, including 750 at the Davydovo plant, located about 100 kilometers from Moscow. The site has an annual production capacity of 1.5 to 2 million tires, mainly for passenger cars. Michelin's sales in the country represent 2% of the Group's total sales and 1% of its global car tire production.

In financial terms, the Group's balance sheet exposure to the project's perimeter is currently estimated at around €250 million. Completion of this project would lead to the removal of these activities from the scope of Group consolidation but would not impact the Group's financial Guidance.

#### **About Michelin**

Michelin, the leading mobility company, is dedicated to enhancing its clients' mobility, sustainably; designing, producing and distributing the most suitable tires for its clients' needs and uses; providing services and solutions to help enrich trips and travels and make them unique experiences; and developing high-technology materials that serve a variety of industries. Headquartered in Clermont-Ferrand, France, Michelin is present in 177 countries, has 124,760 employees and operates 68 tire production facilities which together produced around 173 million tires in 2021. ([www.michelin.com](http://www.michelin.com))

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