



INVITATION

We are pleased to invite you to our digital
CAPITAL MARKETS DAY
which will be held on **MARCH 13, 2023**
from 14:00 to 16:00 (CET)

AGENDA

- **Introduction** - Florent Menegaux (Chief Executive Officer)
- **With Tire** (and Q&A) - Scott Clark (VP Automotive) & Eric Vinesse (VP Research & Development)
- **Around Tire** (and Q&A) - Lorraine Frega (VP Services & Solutions) & Eric Vinesse
- **Beyond Tire** (and Q&A) - Maude Portigliatti (VP High Tech Materials) & Eric Vinesse
- **Conclusion** (and Q&A) - Yves Chapot (General Manager and Chief Financial Officer) & Florent Menegaux

Note on Q&A sessions: the possibility to ask questions will be restricted to analysts.

LIVE WEBCAST

Live Webcast

Access via [michelin.com](https://www.michelin.com)

WEBCAST REPLAY

Webcast replay will be available as of March 14, at 9:00am CET on [michelin.com](https://www.michelin.com)
