



PRESS RELEASE

GROUP

Clermont-Ferrand – March 13, 2023

The Michelin Group organizes a digital Capital Markets Day on March 13, 2023

The 2021 Michelin Capital Markets Day was the opportunity to reveal our “*Michelin in Motion*” strategic plan towards 2030.

Since then, our global environment has changed rapidly and in many unexpected directions, how does this impact Michelin’s strategy?

Where do we stand on our strategic roadmap for each of our three business domains “With tire”, “Around tire” and “Beyond tire”?

Are we in line with our 2023 targets? How confident are we about reaching our 2030 ambitions?

On Monday, March 13 at 2:00 pm CET, Florent Menegaux, Yves Chapot (Michelin Group partners) and Executive Committee members will share a progress update on our strategy:

- With Tire

Scott Clark (VP Automotive) & Eric Vinesse (VP Research & Development)

- Around Tire

Lorraine Frega (VP Services & Solutions) & Eric Vinesse

- Beyond Tire

Maude Portigliatti (VP High Tech Materials) & Eric Vinesse

Supporting documents will be available as of March 13, at 4:15pm CET on [michelin.com](https://www.michelin.com)

<p>Investor Relations</p> <p>Guillaume Jullienne +33 (0) 7 86 09 68 01 guillaume.jullienne@michelin.com</p> <p>Pierre Hassaïri +33 (0) 6 84 32 90 81 pierre.hassairi@michelin.com</p> <p>Flavien Huet +33 (0) 7 77 85 04 82 flavien.huet@michelin.com</p>	<p>Media Relations</p> <p>+33 (0) 1 45 66 22 22 groupe-michelin.service.de.presse@michelin.com</p> <p>Individual shareholders</p> <p>+33 (0) 4 73 32 23 05</p> <p>Muriel Floc’hlay muriel.floc-hlay@michelin.com</p> <p>Clémence Rodriguez clemence.daturi-rodriquez@michelin.com</p>
---	--

DISCLAIMER

This press release is not an offer to purchase or a solicitation to recommend the purchase of Michelin shares. To obtain more detailed information on Michelin, please consult the documents filed in France with the Autorité des Marchés Financiers, which are also available from the www.michelin.com/en website. This press release may contain a number of forward-looking statements. Although the Company believes that these statements are based on reasonable assumptions at the time of publishing this document, they are by nature subject to risks and contingencies liable to translate into a difference between actual data and the forecasts made or inferred by these statements