



GROUP

We are pleased to invite you to the

Q1 2025 Sales Conference

Presented by

Yves Chapot - General Manager & Group CFO

on April 24, 2025 at 6:30pm CET

This presentation will be followed by a Q&A session.

The Q1 2025 Sales presentation will be made public on [michelin.com](https://www.michelin.com)
on April 24 at 5:45 pm CET.

LIVE WEBCAST AND CONFERENCE CALL

Live Webcast: Access via [michelin.com](https://www.michelin.com)

Conference call: Contact numbers for the conference call

- From North America +1 718 705 8796 + pin code 147778
- From France +33 1 70 91 87 04 + pin code 147778
- From the UK and the rest of the world +44 1 212 818 004 + pin code 147778

REPLAY

Webcast replay will be available as of April 25 at 9:00am CET on [michelin.com](https://www.michelin.com)